CEE Annual Industry Report

2018 State of the Efficiency Program Industry

BUDGETS, EXPENDITURES, AND IMPACTS

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PURPOSE AND LIMITATIONS

The purpose of this report is to provide a point in time report of US and Canadian program industry energy efficiency and demand response budgets, expenditures, and savings, and an annual time series analysis. While this effort constitutes a large and comprehensive survey of program administrators, and while extensive ongoing attention is devoted to data standardization, CEE cautions against making representations and comparisons beyond those provided in this report.

The report documents annual electric and natural gas DSM program industry budgets, expenditures, and impacts at the national level and, where appropriate, by Census region, across the United States and Canada based on data collected through a vast and comprehensive survey of DSM program administrators. CEE believes that using these data in conjunction with past survey efforts portrays an accurate representation of energy efficiency program industry trends over time. The limitations of the data are disclosed below.

There are many limitations to budget, expenditures, and savings data in the DSM industry. First, this survey represents self-reported data by an individual or group of individuals within each responding organization. Although CEE and our collaborator, the American Gas Association, work closely with each responding organization to help respondents properly interpret survey questions and enter the correct information, the accuracy of the data is not verified outside of these efforts. Second, respondents provide data at different times during the data collection period from June to October, and not all program administrators report their information according to the calendar year. CEE and our collaborator have sought greater consistency in data collection from respondents over the years, however, the accuracy of the data is ultimately dependent upon each individual respondent’s interpretation of the survey questions, ability to retrieve the relevant information, and verification of the data provided. Furthermore, variation in state policies and reporting requirements along with what we suspect is inconsistent use of terminology likely adds to variation.

Additional factors that affect the viability of comparisons or analytical inferences include differences in regulatory structures, weather effects, customer demographic differences, electric and gas rates, the duration of program experience, and underlying drivers that shape a program administrator’s portfolio.
Given the wide variation in the circumstances surrounding individual data points, we do not believe these data are suitable for comparisons at any level other than the levels represented within this report. CEE encourages reviewers to inquire as to the sufficiency of the method or quality of supplemental data for the specified purpose when using this information beyond the stated limits.
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ACKNOWLEDGEMENTS

CEE would like to thank the gas and electric energy efficiency and demand response program administrators in the United States and Canada that participated in this year’s industry data collection. We appreciate the time and effort given by all survey respondents throughout the data collection process, including extensive clarification and follow-up. CEE is also grateful to members who have provided feedback and insights on this work over the years.

CEE appreciates our continuing collaboration with the American Gas Association (AGA), which provides natural gas industry data collected from their members for a similar research effort. CEE extends special thanks to Mariam Arnaout, Paul Pierson, and Chris McGill of the American Gas Association for their coordination on survey development and the logistics of data collection.

This report was produced by Arlene Lanciani and Craig Massey of the CEE Evaluation, Research, and Behavior Team. Assistance with outreach, data verification, and database programming was provided by Erica Connell and Claire McIlvennie.

The correct citation for all years of Annual Industry Report data is as follows:


For an individual year, please cite the detailed report. The 2018 report is cited as an example below:


Also, please state clearly in your analysis that whereas you are “using CEE data, the analysis is yours alone.”
EXECUTIVE SUMMARY

This report concludes the thirteenth consecutive data collection effort and annual report publication by CEE. The primary purpose of the survey and accompanying report is to capture industry budgets, expenditures, and impacts over time to enable assessment of overall industry trends. This year’s report highlights 2018 budget data\(^1\) and 2017 expenditure and impact\(^2\) data compared to previously reported figures to assess industry growth and observe significant changes.

In 2018, the *State of the Efficiency Program Industry Report* continues to illustrate the growth of the energy efficiency industry. Analysis of the data reported by US and Canadian program administrators continues to support the recent trend of increasing demand side management (DSM\(^3\)) program expenditures. In 2017, combined spending on gas and electric DSM programs across the United States and Canada totaled over $8.9 billion from all sources and $8.4 billion from ratepayers. Industry expenditures are up one percent compared to 2016 expenditures from all sources and represent a 12 percent increase over the last five years. CEE member programs accounted for almost $6.4 billion, or 71 percent, of these expenditures. US and Canadian DSM ratepayer funded programs are estimated to have saved approximately 33,246 GWh of electricity and over 566 million therms of gas in 2017, which represents 26.5 million metric tons of avoided CO\(_2\) emissions.\(^4\)

Other key findings from this year’s industry data collection include the following, listed in US dollars (USD):

**Binational Trends: DSM Programs in the United States and Canada**

- In 2018, US and Canadian combined gas and electric DSM program budgets from ratepayer funds totaled over $9.6 billion out of the

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1. The budget data from survey respondents were collected during the summer and fall of 2018. This report does not capture changes made after that time.
2. “Impact data” refers to annually reported energy savings data commonly referred to as “ex ante” savings estimates. Ex ante savings are forecasted savings figures used for program and portfolio planning and reporting purposes. DSM program evaluators often review and revise ex ante savings during program or portfolio impact evaluation studies.
3. For the purposes of this report, DSM programs encompass both energy efficiency (EE) and demand response (DR) funding.
2018 State of the Efficiency Program Industry, CEE Annual Industry Report

$10.2 billion budgeted from all sources. This represents a two percent increase from 2017 ratepayer funded budgets.

- In 2017, US and Canadian program administrators spent $931 million from all sources—over 97 percent of which came from ratepayers—on demand response programs.
- Natural gas program expenditures in the United States and Canada rose three percent between 2016 and 2017, to just over $1.48 billion from $1.44 billion.
- The largest sources of nonratepayer funding budgeted for 2018 US electric DSM activity included wholesale capacity market revenues (three percent) and the Regional Greenhouse Gas Initiative (two percent of total budgets). US electric and gas program administrators also cited several miscellaneous sources, while Canadian electric and gas program administrators reported nearly 100 percent ratepayer funding.

Gas and Electric DSM in the United States

- US gas and electric DSM expenditures totaled $8.3 billion from all sources and over $7.7 billion from ratepayers in 2017, representing an increase of about one percent for expenditures from all sources and a decrease of less than one percent for ratepayer funding as compared to 2016. This represents a 15 percent increase in US DSM expenditures over the last five years.
- US DSM expenditures in 2017 represented nearly 0.04 percent of US GDP and 2.69 percent of value added by the US utility industry.
- Ratepayer funded programs resulted in 28,944 GWh of gross incremental electric savings and over 449 million therms of gas savings in 2017.

5 Miscellaneous sources of funding included state funding and shareholder funding.

6 The US Department of Commerce Bureau of Economic Analysis defines value added, or the GDP-by-industry as “the contribution of a private industry or government sector to overall GDP... Value added equals the difference between an industry’s gross output ... and the cost of its intermediate inputs.” “Frequently Asked Questions: What is industry value added?” US Department of Commerce Bureau of Economic Analysis, accessed April 2019, bea.gov/faq/index.cfm?faq_id=184.
Gas and Electric DSM in Canada

- Canadian gas and electric DSM program expenditures decreased slightly in 2017 compared to 2016 to $665 million USD, down about two percent.
- Canadian DSM expenditures in 2017 represented 0.05 percent of Canadian GDP and two percent of value added by the Canadian utility industry.
- In 2017, ratepayer funded DSM programs resulted in 3,683 GWh of gross incremental electric savings and over 116 million therms of gas savings.

This is the tenth consecutive year of collaboration with the American Gas Association (AGA). Working with AGA has streamlined data collection efforts and has helped increase participation and response rates for this survey. The 2018 report reflects data for 302 utility and nonutility program administrators\(^7\) operating efficiency programs in all 50 US states, the District of Columbia, and eight Canadian provinces. More information regarding the 2018 data collection process can be found in Section 2.

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\(^7\) Survey respondents include electric and gas CEE members, program administrators who are members of AGA, large program administrators who are not members of either organization, and some other program administrators identified through EIA Form 861 DSM data: “Electric power sales, revenue, and energy efficiency Form EIA-861 detailed data files,” US Energy Information Administration, [http://www.eia.gov/electricity/data/eia861/](http://www.eia.gov/electricity/data/eia861/).
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1 Introduction

Over the past 13 years, CEE has collected data from demand side management (DSM) program administrators in the United States and Canada to provide insight to industry stakeholders regarding overall trends for the electric and natural gas efficiency program industry. In that time, the data have shown impressive growth in industry expenditures and showcase how energy efficiency and demand response initiatives continue to result in energy savings and demand reductions. Even amidst changes in the national policies affecting the energy industry, US and Canadian DSM expenditures increased nine percent between 2013 and 2017 when adjusted for inflation. Thus, the sustained US and Canadian investment summarized in this report supports the value of gas and electric DSM programs as a cost-effective means of energy resource acquisition and greenhouse gas mitigation.

This report presents trends in 2017 program expenditures and savings and 2018 budgets reported by US and Canadian DSM program administrators, both electric and natural gas. A total of 302 utility and nonutility program administrators operating efficiency programs in all 50 US states, the District of Columbia, and eight Canadian provinces are included in this year’s report.\(^8\) While this effort constitutes one of the largest and most comprehensive surveys of program administrators in the United States and Canada and extensive ongoing attention is devoted to data standardization, CEE cautions against making representations and

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8 CEE improved the way we track and define response rates starting with the 2014 report. See Section 2.1 for more details on this change. Then, with the 2016 report, CEE streamlined the data collection process, details of which are also provided in Section 2.1.
comparisons beyond those provided in this report. As previously indicated in
the Purpose and Limitations and in the Terms of Use, limitations in the
comparability and consistency of the data reduce their analytical usefulness
below the state or sometimes the regional level. Section 2 clarifies these
limitations and outlines the reasons why use of this information at any level—
state, regional, national, or binational—should not extend beyond the intended
purpose stated above.

1.1 Report Structure

The 2018 State of the Efficiency Program Industry Report is divided into eight
sections.

- This section, included under the heading of Introduction, provides an
  overview of the report’s scope, key assumptions, and structure.
- Section 2, Data Collection and Limitations, describes the report’s
  methodology and includes detailed information on data collection
  methods, survey response rates, and the limitations of the data presented
  in this report.
- Section 3, Demand Side Management Program Funding in the United
  States and Canada, presents regional and national data and analysis of
  natural gas and electric DSM programs.
- Section 4, Evaluation, Measurement and Verification, presents analysis of
  program expenditures in these areas.
- Section 5, Estimated Program Savings and Environmental Impacts,
  provides estimated national energy savings data from energy efficiency
  programs in the United States and Canada. These data are reported by
  country, fuel type, and customer class.

Appendix A provides a list of the electric energy efficiency program categories
used in the 2018 survey and discussed throughout the report.

Appendix B contains tables with electric energy efficiency expenditures by
program type for each country, grouped by program category, which are also
discussed in Section 3 of the report.

Appendix C contains additional figures regarding electric demand response
expenditures in the United States by program type. These figures also expand
upon information in Section 3.

Additional data tables that accompany this report present energy efficiency
and demand response program expenditures and budgets by state and
province. These tables also present energy savings aggregated and reported at the regional level for the United States and the national level for Canada. CEE does not report savings data by state or province due to the risk of misinterpreting program cost-effectiveness and because of limitations associated with comparing program savings data, which are further explained in Section 2 of this report.

For more information on this report, or to obtain the Annual Industry Report graphics produced for this report, please visit cee1.org. For members, the report is posted in the CEE Forum.

2 Data Collection and Limitations

This section provides context regarding data collection efforts, in particular participant response rates, program funding, reporting periods, program categories, and exchange rate information. This section also states the limitations of the data required to properly interpret the results of this report.

CEE collected data during the summer and fall of 2018, in conjunction with the American Gas Association (AGA). CEE collected all electric program data while CEE and AGA collaborated to collect gas program data, with AGA collecting the majority of the information. CEE only collected natural gas efficiency information from organizations that are not AGA members, including statewide program administrators. Collaboration with AGA has streamlined data collection and expanded the sample pool of program administrators over the years, and AGA is a major contributor to this report. AGA also publishes additional information on natural gas DSM programs, including a summary of budgets and expenditures as reported here, energy savings data, information on program implementation and evaluation, and regulatory information. Please contact AGA directly for more on these publications, which are available on their website.

9 These tables are available at http://www.cee1.org/annual-industry-reports.
10 The American Gas Association, founded in 1918, represents more than 200 local energy companies that deliver clean natural gas throughout the United States. There are more than 73 million residential, commercial, and industrial natural gas customers in the United States, of which 95 percent—over 69 million customers—receive their gas from AGA members. AGA is an advocate for natural gas utility companies and their customers and provides a broad range of programs and services for member natural gas utilities, pipelines, marketers, gatherers, international natural gas companies, and industry associates. Today natural gas meets more than one-fourth of the United States’ energy needs. To find out more, please visit www.aga.org.
11 CEE began collaborating with AGA in 2009 to increase the report’s coverage of natural gas programs.
CEE administers this survey annually via an online survey\(^{12}\) to a variety of DSM program administrators, including investor-owned utilities, nonutility program administrators, municipal power providers, and co-ops. The survey frame included previous survey respondents, all member organizations of AGA and CEE,\(^{13}\) nonmembers who were expected to have significant DSM programs, and some program administrators who submitted data to the Energy Information Administration (EIA).\(^{14}\) Due to the constantly changing nature of the DSM industry, it is difficult to identify and survey every program administrator. Despite this challenge, CEE has continuously worked to make its sample frame as representative of the current industry as possible.

### 2.1 Response Rates

Data for this report come from a voluntary survey administered to program administrators in the United States and Canada. Because responding organizations may vary by state or province from year to year, caution should be used in comparing data and inferring trends, especially at the state or provincial level. Despite numerous attempts to follow up, not all organizations included in the sample frame respond to the survey each year. Thus, year-to-year changes in the data reported here cannot be entirely attributed to new or expanded programs and new program administrators.

In 2013, CEE began asking respondents to provide public regulatory documents, program plans, and implementation or evaluation documents in the survey. This has allowed us to verify information provided by survey respondents and, in some cases, to update inaccurate information or to supplement what we received with public data not provided in the survey. Most importantly, these supplemental documents have allowed CEE to uncover unreported information for program administrators who we expected to have significant DSM budgets, expenditures, or savings.

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12 The electric survey collects information about demand response programs, but the natural gas survey does not because, historically, comparable demand response programs have not existed for natural gas. CEE acknowledges that the prevalence of natural gas demand response, while still relatively nascent, is increasing, and will work with AGA and CEE member organizations to determine opportunities to include this information in future versions of the report.

13 CEE members include electric and natural gas efficiency program administrators from across the United States and Canada. For more information on CEE membership, please visit [www.cee1.org/content/members](http://www.cee1.org/content/members).

14 There are many community-owned electric utilities operating efficiency programs in the United States that are not included in this report. The American Public Power Association (APPA) is a nonprofit organization created to serve the nation’s more than 2,000 community-owned electric utilities that collectively deliver power to more than 48 million Americans. For more information about APPA or its members, please visit [www.publicpower.org](http://www.publicpower.org).
In 2018, this report reflects data for 302 utility and nonutility program administrators operating DSM programs in 50 US states, the District of Columbia, and eight Canadian provinces. These figures include those organizations accounted for using the streamlined analysis described in the next section. In total, the data collected this year represent four less organizations than in 2017. As in the past, CEE concludes that this report represents the vast majority of large efficiency program administrators and that the data provided sufficiently represent the DSM industry in 2017 and 2018.

### 2.2 2016 Data Collection Methodology Change

In 2016, in an effort to streamline the survey process and reduce the survey burden on respondents, CEE staff prioritized outreach to those electric program administrators that represent the majority of industry expenditures. For numerous smaller or historically unresponsive program administrators, information from the Energy Information Administration (EIA)\(^\text{15}\) or responses provided in a previous survey year, adjusting for exchange rates and inflation, as appropriate, were incorporated. This process did not impact the US and Canadian natural gas results. In addition, similar to past years, CEE carried over information from the previous year for a couple of large program administrators that did not respond in 2018, so as to estimate program activity rather than allow totals for these administrators to fall to zero. In 2018, the survey response rate for gas program administrators was lower than normal and the method of carrying over information from the previous year for the nonrespondents was used in these cases as well instead of letting total budgets, expenditures, and savings drop due to response rate, consistent with CEE protocol for the electric survey.

### 2.3 Funding Sources

In previous survey years, CEE asked respondents to provide budget and expenditure figures from ratepayer funded sources, as well as to list other sources of funding in the survey. Respondents often listed other sources, such as the American Recovery and Reinvestment Act (ARRA), without providing any supporting data figures to indicate the significance of the additional funding. In 2013, CEE began asking electric survey respondents to report budget and expenditure figures using specifically defined categories that

\(^{15}\) Data from the 2017 EIA Form 861 collection effort are available at “Electric power sales, revenue, and energy efficiency Form EIA-861 detailed data files,” US Energy Information Administration, http://www.eia.gov/electricity/data/eia861/.
included both ratepayer and nonratepayer sources. In 2014, CEE and AGA also began asking gas survey respondents to report additional funding from nonratepayer sources. These changes were intended to improve the consistency and clarity of survey terminology and reporting categories, as well as to obtain a more comprehensive picture of the industry’s financial landscape and identify the relative magnitude of funding from sources other than ratepayers.

CEE defines ratepayer funds as dollars secured through special regulator-approved benefit or on-bill tariff charges that are universally collected as supplemental charges to energy bills. CEE defines nonratepayer funds as funds received from sources such as wholesale capacity market revenues, the Regional Greenhouse Gas Initiative (RGGI) proceeds, and dollars specifically allocated to weatherization assistance programs. As of 2015, CEE no longer asks respondents to report funds dispersed from the American Recovery and Reinvestment Act (ARRA), as no ARRA funds were reported in 2014 and we do not believe any significant sources of these funds exist at this point.

In this report, we disclose total figures that represent all funding sources in charts and graphs depicting historical trends. Where appropriate, the text specifically notes the percentage of 2018 budgets and 2017 expenditures and savings attributable to ratepayer funds only.

### 2.4 Reporting Period

CEE asked respondents to provide data representing total program budgets for 2018 and total program expenditures and savings for 2017 that aligned with calendar years. CEE defined the budget year for this survey effort as beginning on January 1, 2018, and ending on December 31, 2018. Similarly, CEE defined the “expenditure and savings year” for this survey effort as beginning on January 1, 2017, and ending on December 31, 2017.

In some cases, respondents indicated that their organization reporting cycles did not align with calendar years and that figures reported were not adjusted accordingly. In these cases, CEE requested supplemental information regarding

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16 Only natural gas program expenditures and savings derived from ratepayer dollars are identified in this report. In all, gas program administrators reported that 99.9 percent of expenditures in 2017 were made using ratepayer funding. One hundred percent of natural gas savings reported to CEE and AGA were presumably derived from ratepayer funding. Section 3.2 addresses nonratepayer sources of funding in 2018 budgets.

17 More specifically, CEE clarified in the 2018 survey that ratepayer funds include “funds derived from system benefit charges, bill surcharges, utility revenues, budget carryover, and transfers from other program administrators that derive funds from any of the above.”
Data Collection and Limitations

the specific start date and end date for annual budget figures and annual expenditures figures. CEE did not adjust their reported annual figures to align with the calendar year reporting cycle, however. Therefore, please note that some portion of the 2018 industry budget figures and some portion of the 2017 expenditures and savings figures may include data that fall outside of the January 1 to December 31 reporting cycle. Any year identified in this report should be taken to mean the associated program year for all program administrators.

2.5 Reporting Categories

This publication groups data into customer classes, as in previous years. Electric customer classes in 2018 include residential, low income where separable from residential, commercial, industrial, commercial and industrial (C&I) where commercial and industrial were not separately reported or distinguishable, cross sector, and demand response. Since 2013, the category of evaluation, measurement and verification (EM&V) used in previous reports is included as part of the cross sector class, which covers activities that span multiple customer classes. Customer classes in the gas data include residential, low income where separable from residential, multifamily where separable from residential and commercial, commercial, industrial, C&I where commercial and industrial were not separately reported or distinguishable, and other.

In 2013, CEE introduced more granular categories within each electric customer class. The categories used in 2013 were adapted, with a few minor changes, from a typology developed through another national research effort. CEE has incorporated questions into the survey that ask respondents to report budgets, expenditures, and impact data by program type if possible. In 2018, as in the four previous survey years, CEE also allowed respondents to provide rough percentage breakdowns of their budgets, expenditures, and impacts by program category, even if they could not provide exact dollar or MWh figures for programs. These changes aim to provide more specific information regarding the types of electric programs administered in the United States and Canada and allow for a more nuanced understanding of program offerings moving forward. See Appendix A for a list of the program

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19 CEE has incorporated program level questions for the electric survey only. CEE will continue work with our members and with AGA in the future to determine whether this approach is feasible for the gas program administrators surveyed.
categories used in 2018, which are consistent with the categories used since 2014.

As in past years, CEE based demand response program categories on those specified and defined by the US Federal Energy Regulatory Commission (FERC). FERC defines several demand response program types and groups them into two major categories: “incentive-based programs,” which tend to involve customer contracts with utilities to curtail load when necessary, and “time-based programs,” which generally employ graduated pricing schemes that motivate customers to reduce load during system peaks.

Highlights of collected program data are presented in the appropriate sections below, but these data only represent respondents who chose or were able to provide information broken out into the specified program categories. The survey asked respondents who could not report at this level of granularity to break their budgets, expenditures, and savings into customer classes only.

The “not broken out” category includes respondent data not further divided into customer classes. These data appear in the binational and national aggregated totals and charts in this report but, by definition, are not included in the analysis of data by customer classes or program types.

2.6 Other Data Limitations

CEE makes every attempt to collect data that align with the definitions and data requirements outlined in the terminology section of the survey. When staff members identify outlying values in the data, we contact respondents and work with them to obtain accurate information. Furthermore, we believe that improvements resulting from the switch to an online survey format have reduced errors over the past several years.

With regard to budgets, considerable room exists for reporting error, and such errors are not always apparent. “Cycle budgets” provide a prime example and are discussed in more detail in Section 3.3. Annual budgets in this report also present limitations, as they illustrate a snapshot from within the data collection period, whereas expenditures and savings from the previous year have often been finalized by the time the survey is fielded.

The data in this publication do not reflect changes to program budgets after the fall of 2018, such as those due to newly approved programs or budget

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cuts. In addition, carryover of unspent funds from 2017 could result in double counting. In light of the caveats outlined above surrounding annual budgets, this report follows previous ones and focuses on expenditures rather than budgets as the best indicator of energy efficiency program industry investment.

Finally, several issues limit the comparability of data—in particular the savings data—across the United States and Canada. These include, but are not limited to, variations in regulatory requirements or program administrator practices for reporting performance data; differences in the interpretation of the terms used in the survey even when standard definitions are provided; differences in accounting practices among program administrators; variations in formulas used to estimate gross and net program savings; and differences in the focus or goals of programs, which often affect the tracking and reporting of different performance data.

Each regulatory jurisdiction provides specific policies for program administrators in that jurisdiction, which can lead to different assumptions and methods for cost-benefit tests, net-to-gross factors, savings equations, avoided transmission and distribution system line losses, measure persistence, and incremental savings reporting between states and provinces. For example, some program administrators may only account for incremental savings resulting from installation of efficient equipment using existing codes as a baseline, whereas others are allowed to account for savings using the efficiency of the replaced equipment as a baseline. These different baseline assumptions may lead to significant variations in the savings claimed by different program administrators for the same efficient equipment in the same replacement scenario. CEE believes that for these reasons, savings data in particular should only be aggregated at the US Census region level in the United States and at the national level in Canada.

### 2.7 Currency Conversions and Corrections for Inflation

For ease of reading, all currency is reported in nominal US dollars (USD) unless otherwise specified. Where used, Canadian dollars (CAD) are also nominal unless otherwise specified. Real US dollars were calculated using the Bureau of Labor Statistics CPI Inflation Calculator\(^\text{21}\) and real Canadian dollars were calculated using the Bank of Canada CPI Inflation Calculator.\(^\text{22}\) This report uses

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an average annual exchange rate of 0.7702 USD = 1 CAD for the 2017 expenditure and savings information (an average of the daily Federal Reserve\textsuperscript{23} exchange rate for January 1, 2017 – December 31, 2017) and an average annual exchange rate of 0.7712 USD = 1 CAD for the 2018 budget information (an average of the daily Federal Reserve exchange rate for January 1, 2018 – December 31, 2018).

3 Demand Side Management Program Funding in the United States and Canada

3.1 Combined DSM Budgets in the United States and Canada

US and Canadian electric and gas DSM program budgets—including both energy efficiency and demand response programs from all surveyed sources—reached just under $10.2 billion in 2018, representing an increase of three percent over 2017 (Figure 1).\textsuperscript{24} This change continues the upward trend seen in 2017, and equals the highest binational DSM program budget total seen over the history of this report. In nominal dollars, 2018 US electric and gas program budgets increased by two and three percent respectively over 2017 and combined Canadian electric and gas budgets increased by about 16 percent. After adjusting for inflation, US electric budgets remained stable compared to 2017, US gas budgets increased one percent over 2017, and Canadian electric and gas budgets increased by just under 14 percent each.


\textsuperscript{24} Percentage changes in combined US and Canadian data are not adjusted for inflation. Data are adjusted for inflation for each individual country, however, and are identified throughout the report.
Budgets derived exclusively from ratepayer funds accounted for just under 95 percent, over $9.6 billion, of the total 2018 budget figure. Figure 1 does not isolate demand response budgets, though in 2018 they represent approximately 10 percent of the total DSM budgets from all sources, just over $1 billion, and nine percent of ratepayer funded DSM budgets, just over $908 million. From 2012 to 2015, the percentage of both the total and ratepayer funded DSM budget figures allocated to demand response programs steadily decreased, dropping from 14 percent to 10 percent, though that percentage has remained essentially stable from 2015 to 2018.

### 3.2 Funding Sources

In 2018, ratepayer dollars constituted 92.57 percent of funding for electric DSM programs in the United States. Remaining sources of funding included the wholesale capacity markets (three percent), the Regional Greenhouse Gas Initiative (two percent) and unidentified sources (three percent). Regional Greenhouse Gas Initiative (RGGI) funding constituted 10 percent of the total funding reported in the Northeast region.

In 2018, ratepayer dollars constituted 99.95 percent of funding for natural gas energy efficiency programs in the United States. The remaining 0.05 percent was derived from unidentified sources.

In 2018, 99.87 percent of Canadian funding for both electric and natural gas DSM programs came from ratepayer funding.
3.3 Continued Program Funding

Since 2013, CEE has asked program administrators to report multiyear budgets, referred to in the survey and this report as “cycle budgets,” that provide a glimpse into funding that has been set aside for DSM programs over the next several years. This is primarily a quality assurance procedure in that it allows CEE to verify that budgets for individual program years are not arbitrarily overreported and to estimate single-year budgets when program administrators do not allocate funds on an annual basis. In addition, because DSM activity may ramp up at the beginning of a cycle and down at the end of a cycle, this information explains—and anticipates—certain trends.

Roughly 26 percent of cycle budgets reported in this year’s survey extend past the end of 2018—47 percent end in 2018, 13 percent in 2019, and 13 percent in 2020 or after. Although procurement plans for supply-side energy resources may extend several decades into the future, this signifies that multiyear planning is also integral to DSM activity. Furthermore, in some areas, such as the Pacific Northwest and more recently California, DSM is already anticipated in resource plans spanning a decade or more.

3.4 Combined DSM Expenditures in the United States and Canada

DSM expenditures of US and Canadian program administrators incorporated in this year’s survey totaled over $8.9 billion USD in 2017, an increase of one percent over 2016, including $8.4 billion in expenditures from ratepayer funds, a slight decrease of one percent compared to 2016. The real difference between 2016 and 2017 is similar, with total DSM expenditures decreasing just under two percent from all sources when inflation is taken into account. Figure 2 illustrates the historic trend of combined US and Canadian DSM expenditures over the years.
Although not isolated in Figure 2, demand response expenditures represent 10 percent of total expenditures in 2017 regardless of funding source. This is roughly two percent less than the proportion of total DSM expenditures spent on demand response in 2016 (12 percent). The decrease between 2017 and 2016 is largely attributable to one program administrator who reported a significant reduction in their demand response spending.

CEE has previously noted that increases in the number of survey respondents year after year could explain some of the historical growth in budgets, expenditures, and savings. As explained in Section 2.1, Response Rates, despite our best efforts, Figure 2 does not depict expenditures year after year from the exact same pool of survey respondents. However, the streamlined survey process described in Section 2.1, whereby 2016, 2017, and 2018 electric responses were supplemented with other information sources, in part resulted in an exceptionally similar pool of electric program administrators between those survey years.

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25 Please note that as the CEE survey panel now contains most large program administrators in the United States and Canada, CEE believes that since 2012, the panel of survey respondents targeted each year for data is representative of DSM industry at large. Therefore, CEE believes that increases due to new respondents no longer have a large impact.
3.5 United States DSM Trends

US administrators spent nearly $8.3 billion\textsuperscript{26} from all sources for gas and electric DSM programs in 2017, as illustrated in Figure 3. This total includes both energy efficiency and demand response.

![Figure 3  US DSM Expenditures—Gas and Electric Combined 2013–2017](image)

In 2017, gas and electric DSM expenditures in the United States increased one percent over 2016 expenditures in nominal dollars, a two percent decrease when adjusted for inflation. Over the past five years, US inflation-adjusted DSM expenditures have increased just over nine percent. The $8.3 billion spent by US DSM program administrators represents 0.04 percent of 2017 US gross domestic product and 2.69 percent of the value added by the US utility industry to gross domestic product in 2017.\textsuperscript{27}

In 2018, natural gas and electric DSM program administrators in the United States budgeted over $9.3 billion from all sources, stable as compared to 2017 when adjusted for inflation.

\textsuperscript{26} Over $7.7 billion of these expenditures were derived solely from ratepayers, an approximately one percent decrease from 2016 in nominal dollars, a less than two percent decrease when adjusted for inflation.

\textsuperscript{27} Comparisons in this paragraph are based on data from the US Department of Commerce Bureau of Economic Analysis: https://www.bea.gov/iTable/index_industry_gdpIndy.cfm, Most recent update: February 2019.
3.5.1 United States Electric DSM Trends

In 2017, US program administrators spent over $6.9 billion on electric DSM programs, a one percent increase compared to 2016 expenditures, but a decrease of approximately two percent when accounting for inflation.\(^\text{28, 29}\) Figure 4 below presents the breakdown of US electric expenditures from 2013 to 2017 by customer class, which represents the sum of either program level data rolled up to customer classes or customer class data provided directly by respondents. “Not broken out”\(^\text{30}\) contains data that program administrators could not allocate to a specific program or customer class.

Figure 4  US Electric DSM Expenditures 2013-2017

Figure 5 provides a more granular breakdown of 2017 US electric expenditures from all sources by customer class, with the “not broken out” class removed and with commercial and industrial spending separated into commercial, industrial, and C&I classes. Continuing the trend from previous years, the data illustrate that commercial and industrial efficiency programs received the largest share of electric program funding in the United States, comprising 43 percent of 2017 US electric DSM expenditures, a slight decrease in comparison

\(^{28}\) In 2017, $6.4 billion of the total expenditures were derived solely from ratepayer funds. When adjusted for inflation, this represents a decrease of 1.5 percent compared to the proportion of expenditures from ratepayers in 2016. In 2016, 95.1 percent of expenditures came from ratepayer funds and in 2017, 92.4 percent of expenditures were derived from ratepayer funds.


\(^{30}\) Please note that the “not broken out” class was added in 2011 to capture any expenditure figures that could not be allocated to individual customer classes, which in some cases includes overall portfolio activities such as EM&V or administration and marketing.
to the 45 percent of 2016 US electric DSM expenditures these sectors constituted. The residential sector received the second largest share of 2017 DSM electric expenditures, 28 percent, also relatively consistent with 2016. Demand response maintained a sizable portion of expenditures at 16 percent, the same percentage as in 2016. The remainder of spending was made up of cross sector at nine percent and low income programs at five percent.

Figure 5  2017 US Electric DSM Expenditures by Customer Class

CEE also collected information on expenditure (cost) categories for electric energy efficiency programs, as depicted in Figure 6.

Figure 6  2017 US Electric Energy Efficiency Expenditures by Category
Figure 6 provides an overview of how US program administrators currently allocate electric energy efficiency program expenses, regardless of the targeted customer class. As in the past five years, customer rebate and incentive costs, sometimes classified as direct program costs, represented the largest share of US electric energy efficiency expenditures in 2017. This was the first year during that stretch that the percentage of spending on these direct program costs decreased, although this is largely due to the expansion of the percentage of costs reported as “other,” up to 34 percent in 2017 as opposed to 18 percent in 2016. The “other” category contains all funds that US program administrators could not separate into one of the other three categories.

Marketing and administration costs—often referred to as indirect program costs—represented 21 percent of 2017 energy efficiency program expenditures in the United States, a one percent increase in proportion as compared to 2016.

3.5.2 United States Program Level Electric DSM Expenditures

Since 2013, CEE has incorporated questions into the US electric survey that ask respondents to report budgets, expenditures, and impact data at the program level when possible31 (please refer to Section 2.5 for more details on program types). By collecting electric expenditures by program category, CEE intends to track and provide information to help better understand changes or trends in program offerings.

One hundred and ten US electric program administrators provided energy efficiency or demand response expenditures for the program types listed. When data reported for these program types are aggregated by customer class, they indicate an expenditure breakdown similar to that in Figure 5, which represents all 2017 expenditure data reported in the 2018 survey and includes expenditures from the remaining electric DSM program administrators that did not break out their information at the program level. Therefore, we conclude that the programmatic energy efficiency data we obtained in 2018 are representative of overall US electric expenditure trends.

Figure 7 lists the most common energy efficiency program types in terms of expenditures. These programs represent just over 34 percent of all the programmatic energy efficiency expenditures reported by respondents. Demand response program expenditures are not listed in this report but are discussed in general in Appendix C.

31 Only electric respondents were asked to break their program expenditures down by the provided program typology. CEE will continue to work with members and with AGA in the future to determine whether this approach is feasible for the gas program administrators surveyed.
Figure 7 shows that commercial and industrial mixed offerings programs remain the most commonly funded program types, consistent with the previous four years. Prescriptive and custom programs in the commercial and industrial classes also constitute a significant portion of the program category expenditures provided, as do low income and residential lighting programs. For a full disclosure of the US electric energy efficiency program expenditures provided by survey respondents, please refer to Appendix B.

### 3.5.3 United States Electric Demand Response Expenditures

Consistent with previous years, the South and West continue to lead in demand response expenditures. Data indicate that the South represents the highest proportion of demand response expenditures in 2017 (46 percent), followed by the West (34 percent), Midwest (11 percent), and Northeast (eight percent). This regional breakdown is similar to 2016. and no region’s share of total expenditures shifted by more than three percent. All regions saw slight decreases in demand response and overall spending with the exception of the Midwest. Contrary to the other regions, the Midwest saw an increase in overall spending of $244 million, an almost 21 percent increase compared to 2016.

In 2013, CEE modified the demand response program categories to align with those used by FERC (see Section 2.5 for more information). FERC defines several demand response program types and groups them into two major categories: “incentive-based” programs and “time-based” programs. Appendix C contains charts and supporting information regarding these two categories of demand response programs.
3.5.4 United States Natural Gas Trends

This section discusses natural gas energy efficiency program expenditures in the United States. Figure 9 shows that gas program expenditures for energy efficiency programs in the United States increased nearly three percent between 2016 and 2017. US gas program administrators spent $1.367 billion on natural gas efficiency programs in 2017, a roughly stable level as compared to 2016 after accounting for inflation. This represents a 14 percent increase over 2013 when adjusted for inflation.

32 CEE and AGA currently only collect information on natural gas energy efficiency programs. Historically, comparable demand response programs have not existed for natural gas. However, CEE acknowledges that the prevalence of natural gas demand response, while still relatively nascent, is increasing, and will work with AGA and CEE member organizations to determine opportunities to include this information in future versions of the report.


**Figure 9** US Natural Gas Expenditures 2013–2017

![Chart showing US Natural Gas Expenditures 2013-2017](chart)

Figure 9 presents the magnitude of expenditures from 2013 to 2017 by customer class. The customer class breakdown of 2017 natural gas expenditures is similar to that of 2016 expenditures for most categories.

Figure 10 provides a more granular breakdown of 2017 US gas expenditures by customer class. For ease of comparison with previous reports and with a concurrent report by AGA, we did not break commercial and industrial into separate classes in Figure 9 and Figure 10, but multifamily expenditures are separated from residential expenditures in Figure 10. Residential programs continue to represent the largest share of expenditures in 2017 at 36 percent, a slight decrease of five percent compared to 2016. Low income and C&I programs follow, each individually accounting for 22 percent of expenditures. “Other” expenditures represented 15 percent and multifamily expenditures remained stable at five percent of total expenditures.

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33 For ease of year-to-year comparison, note that Figure 9 combines the commercial and industrial customer classes into one commercial and industrial category, and the residential and multifamily customer classes into one residential category, for 2013 through 2017.
Figure 10  2017 US Natural Gas Expenditures by Customer Class

Figure 11 separates 2017 gas expenditures in the United States into expenditure categories, which are slightly different from the categories used for US electric programs.34

Figure 11  2017 US Natural Gas Expenditures by Category

As in 2016, customer incentives represented more than half of expenditures in 2017 (56 percent), followed by administrative, marketing, and other implementation spending (38 percent). EM&V and research accounted for two percent of the spending, while “other” expenditures accounted for four percent of spending. The “other” category contains all funds that could not be

34 The electric and gas surveys request this information in ways that are similar, though not identical.
separated into the three specific categories. This breakdown is almost identical to the previous year’s spending allocations.

US natural gas program administrators budgeted $1.6 billion for natural gas efficiency programs in 2018, which represents an increase of three percent from 2017 budgets, less than one percent when accounting for inflation.

3.6 Canadian DSM Trends

In 2017, Canadian DSM expenditures reached $665 million USD. This represents a slight decrease in overall spending of roughly one percent, largely driven by one large program administrator who reported a significant decrease in their demand response spending. CAD expenditures also decreased from $894 million in 2016 to $864 million in 2017. Although a decrease from 2016, 2017 expenditures were still slightly above those reported in 2015. In USD, this represents a decrease of four percent after adjusting for inflation. In CAD, 2017 expenditures decreased three percent compared to 2016, or five percent when adjusting for inflation. Figure 12 presents Canadian DSM expenditures—including both energy efficiency and demand response programs—from 2013 to 2017 in nominal US and Canadian dollars. Overall, Figure 12 illustrates stable investment by Canadian gas and electric DSM program administrators over the last five years.

35 All but one Canadian program administrators reported 100 percent ratepayer funded expenditures in the 2018 survey.
The $864 million CAD spent by Canadian DSM program administrators represents 0.05 percent of 2017 Canadian Gross Domestic Product and two percent of value added by the Canadian utility industry in 2017.  

In 2018, reporting natural gas and electric DSM program administrators in Canada budgeted over $878 million, or roughly $1.14 billion CAD, to energy efficiency and demand response programs. In USD, this represents an increase of 14 percent over 2017 DSM budgets in inflation-adjusted USD.

### 3.6.1 Canadian Electric DSM Trends

CEE reports electric DSM trends by customer class and, as discussed in previous sections, asks survey respondents to report budgets, expenditures, and impact data at the program level when possible. Respondents who were able to provide these data were asked to select a specific program type for each program (see Section 2.5 and Appendix A for more information); CEE then aggregates these data in order to report figures for customer class comparisons.

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37 Only electric respondents were asked to break their program expenditures down by the provided program typology. CEE will continue to work with members and with AGA in the future to determine whether this approach is feasible for the gas program administrators surveyed.
Canadian electric DSM expenditures totaled nearly $552 million USD ($716 million CAD) in 2017, as shown in Figure 13 below.

**Figure 13** Canadian Electric DSM Expenditures 2013–2017

<table>
<thead>
<tr>
<th>Year</th>
<th>Commercial and Industrial</th>
<th>Residential</th>
<th>Low Income</th>
<th>Demand Response</th>
<th>Cross Sector</th>
<th>Not Broken Out</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$700</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2014</td>
<td>$721</td>
<td>$630</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2015</td>
<td>$696</td>
<td>$562</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2016</td>
<td>$721</td>
<td>$572</td>
<td></td>
<td></td>
<td></td>
<td>$552</td>
</tr>
<tr>
<td>2017</td>
<td>$716</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The $716 million CAD spent on electric DSM programs in Canada in 2017 represents a five percent decrease from 2016 expenditures, a seven percent decrease when adjusting for inflation. The 2017 data show consistent sector level trends, with the exception of demand response expenditures, which decreased substantially. As previously noted, this is the result of one large program administrator who reported a significant reduction in their demand response spending in 2017, a result of switching their demand response programs to the capacity markets.

In 2011, CEE added the “not broken out” class to capture any expenditures program administrators could not allocate to individual customer classes, which in some cases includes overall portfolio activities such as EM&V or administration and marketing. Expenditures for 2014 and 2015 allocated to the “not broken out” category were high due to at least one large program administrator not responding in those survey years. In these cases, CEE carried through the previous years’ total expenditures to develop a “straight line” estimate instead of letting their expenditures drop to zero. The prior

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38 Figure 13 combines the 2017 customer classes of commercial, industrial, and C&I into the “commercial and industrial” category. Where possible, these categories are separated out in Figure 14.

39 See Section 2.5 for more detail about the collection and differentiation of budgets, expenditures, and savings in the 2018 survey.
expenditures for such program administrators were carried into the respective survey year’s data as an estimate in the “not broken out” category. However, in both 2016 and 2017 this program administrator was able to respond to the survey, showing a significant reduction in expenditures reported as “not broken out” and an increase in the amount allocated to the other sector level categories.

Figure 14 below depicts 2017 Canadian electric DSM expenditures on a more granular level, broken out by customer class and excluding the “not broken out” category. Consistent with 2016, this view of 2017 expenditures illustrates that commercial programs constitute the largest spending class in Canada in 2017, with residential programs representing the second highest proportion of total Canadian electric DSM spending with 26 percent of expenditures.

Figure 14 2017 Canadian Electric DSM Expenditures by Customer Class

Figure 15 presents the classification of 2017 electric energy efficiency expenditures in Canada by cost category. Customer rebates and incentives represented over half (60 percent) of 2017 expenditures, followed by marketing and administration (31 percent) and research and evaluation (four percent). The “other” category, which contains all funds that could not be separated into the previous three categories, represented five percent. This breakdown is almost identical to that reported for 2016 expenditures.
Although not depicted in Figure 15 above, in 2018 Canadian program administrators budgeted over $737 million (nearly $956 million CAD) for electric DSM programs. One hundred percent of this funding came exclusively from ratepayers, and the total represents an increase of 13 percent as compared to 2017 budgets when adjusted for inflation.

### 3.6.2 Canadian Program Level Electric DSM Expenditures

Since 2013, CEE has collected program administrator information in more granular categories for each electric customer class in order to begin to better understand what types of electric programs, and possibly what products and systems, are most common in the industry. CEE has incorporated questions into the electric survey that ask respondents to report budgets, expenditures, and impacts data at the program level if possible\(^{40}\) (please refer to Section 2.5 for more details on program categories). These data, aggregated to customer class, indicate a breakdown similar to that in Figure 14, as all Canadian electric program administrators were able to provide a program level breakdown in this year’s survey. Therefore, we conclude that the program level data we obtained in 2018 are representative of overall Canadian electric energy efficiency expenditure trends.

Figure 16 lists the most common energy efficiency program types in terms of expenditures, excluding program funding categorized as “other.” The programs

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\(^{40}\) CEE incorporated program level questions for the electric survey only. CEE will continue to work with our members and with AGA in the future to determine whether this approach is feasible for the gas program administrators surveyed.
listed represent approximately 64 percent of the program level energy efficiency expenditures reported by respondents. Demand response program level expenditures are not listed in this report but are discussed in general in Appendix C.

For a full disclosure of the Canadian electric energy efficiency program expenditures provided by survey respondents, please refer to Appendix B.

### 3.6.3 Canadian Electric Demand Response

The Canadian electric program administrators that responded to this survey spent just under $9 million USD, or just under $12 million CAD, on their demand response programs in 2017, representing just under a 91 percent decrease in USD expenditures as compared to 2016. This decrease is primarily attributable to one program administrator shifting a significant portion of their demand response programs to the wholesale capacity markets, which CEE does not currently collect information on. Demand response accounted for just under two percent of total Canadian electric DSM expenditures (see Figure 14), just over two percent when excluding expenditures that were not broken out into a specific category (as are included in Figure 17).
Similar to the 2017 report, Canadian demand response expenditures could not be broken out by program type in this year. See Appendix C for more information.

### 3.6.4 Canadian Natural Gas Trends

In 2017, Canadian natural gas program expenditures (in CAD) increased by nearly four percent compared to 2016 expenditures (just under two percent when adjusting for inflation). Figure 18 indicates that Canadian program administrators reported 2017 expenditures of nearly $114 million USD, or $148 million CAD. As evidenced by the 22 percent increase in CAD DSM expenditures since 2013, Canadian natural gas efficiency programs continue to grow. Notably, 2015 and 2016 showed a considerable increase in “other” expenditures, driven by information carried through in the analysis for two large gas program administrators that responded in 2014, but not in 2015 or 2016. In 2017, one of these program administrators was able to respond to the survey, shifting their spending from the “other” category into sector specific categories.

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41 In 2013, CEE modified the demand response program categories to align with those used by FERC. (See Section 2.5 for more information.)
For ease of comparison between years, note that from 2013 onwards Figure 18 combines the commercial and industrial sectors into one “commercial and industrial” customer class and the residential and multifamily sectors into one “residential” customer class, as these categories weren’t broken out prior to 2013.

Figure 19 shows that commercial and industrial programs continue to account for the largest share of Canadian natural gas efficiency program expenditures in 2017 (37 percent), followed by other (31 percent, which includes both cross sector and spending not categorized by sector), and residential programs (19 percent, down 10 percent). The share of expenditures reported as low income remains stable at 12 percent, while one percent of reported expenditures were categorized as multifamily in 2017, up one percent since 2016 when no multifamily spending was reported. For ease of comparison with previous years’ reports and with a concurrent report by AGA, we did not break commercial and industrial into separate classes in Figure 18 and Figure 19, but multifamily expenditures are separated from residential expenditures in Figure 19.
In Figure 20, Canadian gas expenditure data are broken out into slightly different cost categories than those used in the electric data sections of this report.42

As in previous reports, the year-to-year category breakdown of Canadian natural gas expenditures remained similar to 2016, with customer incentives representing roughly two-thirds of expenditures in 2017 (66 percent, down two percent from 2016). There was a moderate decrease in “other” category

42 The electric and gas surveys request this information in ways that are similar, though not identical.
spending (three percent, down from six percent in 2016) offset by a slight increase in administrative, marketing, and other implementation (28 percent). EM&V and research expenditures accounted for the remaining three percent of spending.

Canadian natural gas program administrators budgeted more than $140 million (approximately $182 million CAD) for programs in 2018, which is an increase of 14 percent as compared to 2017 budgets when adjusted for inflation.

4 Evaluation, Measurement and Verification

CEE, along with AGA, asked survey respondents to report spending on research and EM&V in 2017. Respondents to the electric survey were asked to provide the percentage of their total 2017 energy efficiency expenditures allocated to EM&V, whereas respondents to the gas survey were asked to provide the dollar amount. Figure 21 and Figure 22 present the 2017 EM&V expenditures for electric and gas energy efficiency programs in the United States and Canada.

Figure 21  2017 US and Canadian Electric EM&V Expenditures

<table>
<thead>
<tr>
<th>COUNTRY</th>
<th>2017 EM&amp;V EXPENDITURES (MILLIONS USD)</th>
<th>TOTAL 2017 ENERGY EFFICIENCY EXPENDITURES (MILLIONS USD)</th>
<th>EM&amp;V % OF TOTAL EXPENDITURES</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNITED STATES</td>
<td>135</td>
<td>5,990</td>
<td>2%</td>
</tr>
<tr>
<td>CANADA</td>
<td>24</td>
<td>543</td>
<td>4%</td>
</tr>
<tr>
<td>TOTAL</td>
<td>159</td>
<td>6,532</td>
<td>2%</td>
</tr>
</tbody>
</table>

Note: This table includes estimates of EM&V expenditures for electric EE programs that were derived by multiplying total reported expenditures (from all sources) by an EM&V percentage reported by respondents. Total 2017 expenditures only include data from those respondents who provided a percentage breakout of expenditures by category and are therefore smaller than total EE expenditures listed earlier in the report.

43 As in the past three years, electric EM&V expenditures in this report exclude demand response.

44 Please note, however, that the total electric expenditures in these figures only include data from program administrators who provided expenditure breakouts by category, so they may be smaller than the expenditure totals presented earlier in this report.
Not all respondents allocate funding for evaluation purposes on an annual basis and some respondents simply did not respond to this portion of the survey. EM&V expenditures comprised between two and four percent of 2017 energy efficiency expenditures in the United States and Canada, which is roughly consistent with the proportions of between two and five percent reported in 2016.45

Since programs and their evaluation procedures do not necessarily occur at the same time, CEE urges caution when comparing program expenditures to expenditures allocated for EM&V activities in any given year.

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5 Estimated Program Savings and Environmental Impacts

CEE collected data on energy efficiency savings from gas and electric program administrators in 2017. In order to help respondents report their savings consistently across states and provinces, CEE used the Energy Information Administration (EIA) definitions of incremental savings. According to EIA Form EIA-861, incremental savings include all energy savings that accumulated in 2017 from new 2017 participants in existing energy efficiency programs and from all participants in new 2017 programs.

CEE collected two different categories of savings values in the survey: net incremental savings and gross incremental savings. In keeping with previous reports, this report focuses on gross incremental savings.46, 47 We emphasize gross incremental savings because they are the most widely tracked savings in the industry. Gross incremental savings are also the most comparable across the United States and Canada because they contain the fewest assumptions embedded in them. In addition, gross savings provide the most useful metric for energy system planners because they include all the savings that occur, regardless of whether they were directly caused by the particular program being evaluated. On the other hand, evaluators and regulators often use net savings to measure against savings goals or to plan subsequent programs because they include only those savings that resulted directly from the program under evaluation. In all tables, CEE intended to only aggregate gross savings figures, but because program administrators do not always report gross savings values in the survey, CEE uses net savings where gross savings were not available.48

Although CEE worked with survey respondents to ensure they reported savings data as consistently as possible, many organizations calculate and report savings according to requirements in their states or provinces, which

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46 Gross savings generally include all savings claimed by a program, regardless of the reason for participation in the program.

47 Net savings exclude whatever is typically excluded in the jurisdictions of reporting organizations. This often includes, but is not limited to, free riders, savings due to government mandated codes and standards, and the “natural operations of the marketplace,” such as reduced use because of higher prices and fluctuations in weather or business cycles. Also depending on the jurisdiction, net savings sometimes incorporate additional savings resulting from spillover and market effects, which may outweigh the factors noted above and result in values that are greater than gross savings.

48 CEE worked closely with our collaborator AGA to collect savings information from survey participants. This includes collection of “annual” savings, which are incremental savings plus savings in the current year from measures that were implemented in previous years but are expected to still achieve savings. In some cases, AGA has elected to emphasize different savings data collected jointly through this effort than what CEE has chosen to emphasize. For more information on what AGA has published specifically and why, please refer to the reports that are publicly available on their website.
may not align exactly with EIA definitions. Not all organizations adjust their estimates to reflect EIA definitions. Finally, due to the timing of the request and differing evaluation cycles across organizations and jurisdictions, savings were often reported prior to evaluation and are subject to change.

5.1 Ratepayer Funded Electric Energy Efficiency Program Savings

Ratepayer funded energy efficiency programs save energy and reduce the amount of greenhouse gases emitted in the United States and Canada. As such, energy efficiency is well positioned as a cost-effective tool for meeting carbon dioxide reduction targets at both the state and national level. Reporting electric efficiency programs in the United States and Canada estimated incremental electricity savings of approximately 33,246 GWh in 2017 (see Figure 23). This is equivalent to over 23.5 million metric tons of avoided CO₂ emissions.49

As noted in Section 2.2, this report focused only on ratepayer funded programs in previous years. Since 2013, CEE and our collaborators have collected information on electric programs derived from all funding sources in order to provide a more comprehensive picture of the DSM industry.

Figure 23 and Figure 25 show ratepayer funded electric energy efficiency savings by sector and totals for both ratepayer funded programs and for programs that received funding from other sources.

Figure 23 2017 US and Canadian Gross Incremental Electric Energy Efficiency Savings (GWh): Ratepayer and All Sources Totals*

<table>
<thead>
<tr>
<th></th>
<th>RESIDENTIAL</th>
<th>LOW INCOME</th>
<th>C&amp;I</th>
<th>OTHER</th>
<th>NO BREAKOUT</th>
<th>RATEPAYER TOTAL</th>
<th>ALL SOURCES TOTAL</th>
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</thead>
<tbody>
<tr>
<td>UNITED STATES**</td>
<td></td>
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</tr>
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<td>8,410</td>
</tr>
<tr>
<td>US SUBTOTAL</td>
<td>7,674</td>
<td>234</td>
<td>9,575</td>
<td>995</td>
<td>11,086</td>
<td>28,944</td>
<td>29,564</td>
</tr>
<tr>
<td>CANADA***</td>
<td>163</td>
<td>6</td>
<td>262</td>
<td>372</td>
<td>2,878</td>
<td>3,683</td>
<td>3,683</td>
</tr>
<tr>
<td>BINATIONAL TOTAL</td>
<td>7,837</td>
<td>241</td>
<td>9,837</td>
<td>1,367</td>
<td>13,964</td>
<td>31,398</td>
<td>33,246</td>
</tr>
</tbody>
</table>

* Based on estimated total of all energy savings that accumulated from new participants in existing programs and all participants in new programs in 2017.

** Ninety-nine percent of electric survey respondents in the United States that reported EE programs reported a value for incremental energy savings. Of those that reported a value for incremental energy savings, 98 percent reported gross incremental savings. For respondents that did not report gross incremental savings, CEE used net incremental savings in calculating totals.

*** One hundred percent of electric survey respondents in Canada that reported EE programs reported a value for incremental energy savings. Of those that reported a value for incremental energy savings, 100 percent reported gross incremental savings. For respondents that did not report gross incremental savings, CEE used net incremental savings in calculating totals.

Figure 24 shows that across the United States and Canada, commercial and industrial electric programs together accounted for over half of the total energy savings (51 percent), followed by residential (41 percent), and low income (one percent). This breakdown is similar to that of US and Canadian ratepayer electric energy efficiency expenditures, with the exception that the low income customer class makes up a smaller percentage of savings (one percent) than of expenditures (five percent) and that the residential customer class makes up a larger percentage of savings (41 percent) than of expenditures (29 percent). These findings are also consistent with the last three years of survey results, reinforcing the relative relationships of savings and expenditures by sector. Low income programs are generally mandated for the public benefit, and while they may not result in high savings, they may result in significant benefits for program administrators in the form of reduced arrearages and for customers in the form of lower energy bills and higher disposable income. This likely explains the difference in the proportions of expenditures and savings represented by low income programs.

As noted in Section 2.5, respondents to the survey may interpret the categories differently, and not all respondents broke their information out by customer class. Therefore, Figure 24 represents only those savings reported at the customer class level and does not include the savings reported as “No Breakout” in Figure 23.
Based on the gross incremental savings figure for electric efficiency programs provided in Figure 23, in 2017 the value of ratepayer funded electric energy efficiency savings across the United States and Canada was over $3.4 billion.\textsuperscript{50, 51}

Beginning in 2013, CEE asked respondents to provide estimates of capacity savings from their energy efficiency programs. Capacity savings estimates are depicted in Figure 25.

\textsuperscript{50} US electric retail values were calculated based on the average retail price of electricity to ultimate customer by end use sector across the United States in 2017 using data from the Electric Power Monthly December 2017 issue, which contains YTD 2017 data. Average electric rates used: $0.1289 per kWh (residential), $0.1066 (commercial), and $0.0688 (industrial). The residential retail rate was used for low income program savings. The rate for combined C&I programs was determined by taking the average of the commercial and industrial retail rates. The rate for “other” programs was determined by taking the average of the residential, commercial, and industrial retail rates. “Electric Power Monthly: Table 5.3. Average Price of Electricity to Ultimate Customers,” Energy Information Administration, last modified March 2019, accessed April 2019, \url{eia.gov/electricity/monthly/epm_table_grapher.cfm?t=epmt_5_03}.

\textsuperscript{51} Canadian electric retail values were calculated based on the average rate per kWh across Canada in 2016 using data from an analysis maintained by Manitoba Hydro titled “Utility Rate Comparisons.” Average electric rates used: $0.1177 CAD per kWh (residential), $0.1172 CAD per kWh (commercial) and $0.0783 per kWh (industrial). The residential retail rate was used for low income program savings. The rate for “other” programs was determined by taking the average of the residential and the commercial and industrial retail rates. The residential figure is an average of the rates for 12 major cities in Canada, and commercial and industrial figures an average of those for the associate utilities of those cities and may not reflect the average electricity price for Canada as a whole. “Manitoba Hydro: 2017/18 & 2018/19 General Rate Application,” Manitoba Hydro, accessed March 2018, \url{https://www.hydro.mb.ca/regulatory_affairs/electric/gra_2017_2019/index.shtml}. 
Figure 25  2017 US and Canadian Electric EE Gross Incremental* Capacity Savings (MW)

<table>
<thead>
<tr>
<th></th>
<th>RESIDENTIAL</th>
<th>LOW INCOME</th>
<th>C&amp;I</th>
<th>OTHER</th>
<th>NO BREAKOUT</th>
<th>RATEPAYER TOTAL</th>
<th>ALL SOURCES TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNITED STATES**</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NORTHEAST</td>
<td>160</td>
<td>9</td>
<td>147</td>
<td>55</td>
<td>90</td>
<td>400</td>
<td>460</td>
</tr>
<tr>
<td>MIDWEST</td>
<td>444</td>
<td>9</td>
<td>493</td>
<td>26</td>
<td>289</td>
<td>1,259</td>
<td>1,261</td>
</tr>
<tr>
<td>SOUTH</td>
<td>514</td>
<td>55</td>
<td>471</td>
<td>49</td>
<td>404</td>
<td>1,492</td>
<td>1,494</td>
</tr>
<tr>
<td>WEST</td>
<td>437</td>
<td>9</td>
<td>411</td>
<td>71</td>
<td>326</td>
<td>1,157</td>
<td>1,255</td>
</tr>
<tr>
<td>US SUBTOTAL</td>
<td>1,555</td>
<td>82</td>
<td>1,521</td>
<td>201</td>
<td>1,110</td>
<td>4,307</td>
<td>4,470</td>
</tr>
<tr>
<td>CANADA***</td>
<td>67</td>
<td>2</td>
<td>57</td>
<td>74</td>
<td>717</td>
<td>917</td>
<td>917</td>
</tr>
<tr>
<td>BINATIONAL TOTAL</td>
<td>1,622</td>
<td>84</td>
<td>1,579</td>
<td>275</td>
<td>1,827</td>
<td>5,224</td>
<td>5,387</td>
</tr>
</tbody>
</table>

* Based on estimated total of all capacity savings that accumulated from new participants in existing programs and all participants in new programs in 2017.

** Eighty-five percent of electric survey respondents in the United States that reported energy efficiency programs reported a value for incremental capacity savings. Of those that reported a value for incremental energy savings, 79 percent reported gross incremental savings. For respondents that did not report gross incremental savings, CEE used net incremental savings in calculating totals.

*** One hundred percent of respondents in Canada that reported energy efficiency programs reported a value for incremental capacity savings. Of those that reported a value for incremental savings, 60 percent reported gross incremental savings. For respondents that did not report gross incremental savings, CEE used net incremental savings in calculating totals.

Unlike energy savings, which are reported in kilo-, mega-, or gigawatt hours and measure the amount of energy saved over time, capacity savings are measured in kilo-, mega-, or gigawatts and represent reductions in demand forecast to occur at a particular time, generally during hours of peak demand. The capacity savings that result from energy efficiency programs can be very valuable, particularly in areas with constrained transmission capacity or high summer or winter peaks.

5.1.1 Electric Demand Response Program Savings

Beginning in 2015, CEE asked demand response program administrators to report the number of events called for each of their demand response programs, the average savings per event, and each program target (summer peak, winter peak, another peak, or “non-peak,” which refers to a target other than a peak). Survey respondents could designate their programs as having more than one target.52

52 Note that program target is separate from program type, for example, direct load control. Savings by program type are not analyzed here.
For 2017, we report both the total number of events run and average MW savings per event below, grouped by region and program target. As in 2017, CEE did not ask respondents for their peak duration in 2018 and therefore could not calculate total MWh savings from the total savings below. Together, CEE believes the number of events and average MW reductions per event provide a reasonable indicator of program activity in the industry. However, CEE also acknowledges that as demand response activity continues to shift with the evolution of the energy industry, we may need to revisit which metrics are most representative of demand response activity.

As shown in Figure 26, US and Canadian demand response programs called a total of 1,630 events in 2017.\(^{53}\) The large majority of events occurred in the West and South regions, with 78 percent of events occurring in the programs in the West and 14 percent in the South. In addition, about two-thirds of events aimed to address the summer peak, with 34 percent aiming to address the winter peak. Please note that CEE asks respondents to include programs run within their service territories and to exclude any programs run solely by or within the wholesale markets.

![Figure 26](image_url)

**Figure 26  2017 Number of DR Events Called by US and Canadian Electric Program Administrators by Program Target and Region**

<table>
<thead>
<tr>
<th>Region</th>
<th>SUMMER</th>
<th>WINTER</th>
<th>OTHER PEAK</th>
<th>NO PEAK</th>
<th>ALL</th>
</tr>
</thead>
<tbody>
<tr>
<td>NORTHEAST</td>
<td>38</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>38</td>
</tr>
<tr>
<td>MIDWEST</td>
<td>96</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>96</td>
</tr>
<tr>
<td>SOUTH</td>
<td>207</td>
<td>18</td>
<td>-</td>
<td>-</td>
<td>225</td>
</tr>
<tr>
<td>WEST</td>
<td>716</td>
<td>538</td>
<td>8</td>
<td>8</td>
<td>1,270</td>
</tr>
<tr>
<td>CANADA</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>-</td>
<td>1</td>
</tr>
<tr>
<td>BINATIONAL TOTAL</td>
<td>1,057</td>
<td>557</td>
<td>8</td>
<td>8</td>
<td>1,630</td>
</tr>
</tbody>
</table>

Figure 27 presents average MW savings by region and target. Demand response programs in the United States and Canada saved on average 153 MW per event in 2017. In the United States, the West saved the most on average per event, 187 MW. Further, reported summer programs saved the most on average per event, 235 MW.

<table>
<thead>
<tr>
<th>SUMMER</th>
<th>WINTER</th>
<th>OTHER PEAK</th>
<th>NO PEAK</th>
<th>MW SUBTOTALS</th>
</tr>
</thead>
<tbody>
<tr>
<td>NORTHEAST</td>
<td>44</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MIDWEST</td>
<td>29</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SOUTH</td>
<td>29</td>
<td>25</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>WEST</td>
<td>332</td>
<td>648</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>CANADA</td>
<td>-</td>
<td>11</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>BINATIONAL AVERAGE</td>
<td>235</td>
<td>627</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>

5.2 Ratepayer Funded Natural Gas Program Savings

Figure 28 indicates that natural gas efficiency programs in the United States and Canada resulted in estimated gross incremental savings of more than 566 million therms of gas in 2017. This is equivalent to approximately 3 million metric tons of avoided CO$_2$ emissions.

54 To get a sense of magnitude for average US and Canadian demand response capacity savings, 20 MW represents roughly a sixth of the peak capacity of a natural gas combined cycle generating unit in the United States, according to 2015 EIA Form 860, Schedule 3 data.

### Figure 28 2017 US and Canadian Incremental Natural Gas Savings (MDth)

<table>
<thead>
<tr>
<th></th>
<th>RESIDENTIAL</th>
<th>LOW INCOME</th>
<th>MULTIFAMILY</th>
<th>C&amp;I</th>
<th>OTHER</th>
<th>NO BREAKOUT</th>
<th>RATEPAYER</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UNITED STATES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NORTHEAST</td>
<td>3,025</td>
<td>607</td>
<td>674</td>
<td>4,375</td>
<td>78</td>
<td>0</td>
<td></td>
<td>8,760</td>
</tr>
<tr>
<td>MIDWEST</td>
<td>6,849</td>
<td>587</td>
<td>831</td>
<td>9,697</td>
<td>734</td>
<td>0</td>
<td></td>
<td>18,699</td>
</tr>
<tr>
<td>SOUTH</td>
<td>810</td>
<td>36</td>
<td>2</td>
<td>734</td>
<td>0</td>
<td>0</td>
<td></td>
<td>1,581</td>
</tr>
<tr>
<td>WEST</td>
<td>2,400</td>
<td>446</td>
<td>211</td>
<td>3,141</td>
<td>6,745</td>
<td>0</td>
<td></td>
<td>12,943</td>
</tr>
<tr>
<td><strong>US SUBTOTAL</strong></td>
<td>13,085</td>
<td>1,676</td>
<td>1,718</td>
<td>17,948</td>
<td>10,544</td>
<td>0</td>
<td></td>
<td>44,970</td>
</tr>
<tr>
<td><strong>CANADA</strong>*</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BINATIONAL TOTAL</td>
<td>13,461</td>
<td>1,858</td>
<td>1,718</td>
<td>26,586</td>
<td>13,012</td>
<td>0</td>
<td></td>
<td>56,635</td>
</tr>
</tbody>
</table>

* Based on estimated total of all energy savings that accumulated from new participants in existing programs and all participants in new programs in 2017.

** Ninety-one percent of all gas respondents in the United States that reported gas programs reported a value for incremental savings. Of those that reported a value for incremental savings, 89 percent reported gross incremental savings. For respondents that did not report gross incremental savings, CEE used net incremental savings in calculating totals.

** One hundred percent of all gas respondents in Canada that reported gas programs reported a value for incremental savings. Of those that reported a value for incremental savings, 80 percent reported gross incremental savings.

**Figure 29** depicts gross incremental savings for US and Canadian natural gas programs broken out by customer class. Commercial and industrial programs accounted for the majority of energy savings (52 percent), followed by residential programs (26 percent) and “other” programs (15 percent). Low income programs and multifamily programs represented four and three percent of savings, respectively. The higher proportion of “other” savings in 2017 is driven in large part by one large Canadian and several US program administrators for whom CEE carried through information from past surveys in 2017. This breakdown is somewhat different from that of US and Canadian electric energy efficiency expenditures. These findings are similar to those from last year’s survey. This result may indicate high savings per dollar spent in the C&I sector, but it may also reflect a difference in reported savings type—gross or net—between program administrators with high residential and high C&I expenditures.56

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56 See the opening paragraphs of Section 5 for more information on the savings accounting scheme used in this report.
Based on the natural gas gross incremental savings provided in Figure 28 and the savings breakout in Figure 29, in 2017 the value of natural gas energy efficiency savings across the United States and Canada totaled over $428 million.57

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57 Natural gas retail values for the United States and Canada were calculated based on the average retail price per thousand cubic feet across the United States in 2017 using data from the Energy Information Administration. Average natural gas prices used: $10.91 per Mcf (residential), $7.88 per Mcf (commercial), and $4.10 per Mcf (industrial). The residential retail rate was used for low income and multifamily program savings. The rate for combined C&I programs was determined by taking the average of the commercial and industrial retail rates. The rate for “other” programs was calculated by taking the average of the residential, commercial, and industrial retail rates. “Natural Gas Prices,” Energy Information Administration, last modified March 29, 2019, accessed April 15, 2019. https://www.eia.gov/dnav/ng/ng_pri_sum_dcu_nus_m.htm.
Appendix A Electric Energy Efficiency Program Categories

Respondents who could provide data for individual programs were asked to select a customer class and then a program type for each program they identified. If it was not possible to provide data on the program level, respondents were asked to provide rough percentage breakdowns of their budgets, expenditures, and savings into customer classes and then to provide further percentage breakdowns by common program types (again, if possible). This appendix provides the title and definition for each program type, grouped by customer class. CEE slightly modified some program categories in 2014 based on feedback from respondents and discussions with Lawrence Berkeley National Laboratory; similar modifications may occur in future years for the purposes of the CEE research effort.

Residential Programs

Appliance recycling  Programs designed to remove less efficient appliances, typically refrigerators and freezers, from households.

Behavior, online audit, feedback  Residential programs designed around directly influencing household habits and decision making on energy consumption through quantitative or graphical feedback on consumption, sometimes accompanied by tips on saving energy. These programs include behavioral feedback programs in which energy use reports compare a consumer’s household energy consumption with those of similar consumers, online audits that are completed by the consumer, and in-home displays that help consumers assess their use in near real time. This program category does not include on-site energy assessments or audits.

Consumer product rebate for appliances  Programs that incentivize the sale, purchase, and installation of appliances such as refrigerators, dishwashers, clothes washers, and dryers, that are more efficient than current standards. Appliance recycling and the sale, purchase, and installation of HVAC equipment, water heaters, and consumer electronics are accounted for separately.

Consumer product rebate for electronics  Programs that encourage the availability and purchase or lease of more efficient personal and household electronic devices, including but not limited to televisions, set-top boxes, game consoles, advanced power strips, cordless telephones, PCs and peripherals specifically for home use along with chargers for phones, smart phones, and
tablets. A comprehensive efficiency program to decrease the electricity use of consumer electronics products includes two foci: product purchase and product use. Yet not every consumer electronics program seeks to be comprehensive. Some programs embark on ambitious promotions of multiple electronics products, employing upstream, midstream, and downstream strategies with an aggressive marketing and education component. At the other end of the continuum, a program administrator may choose to focus exclusively on consumer education.

**Consumer product rebate for lighting** Programs aimed specifically at encouraging the sale, purchase, and installation of more efficient lighting in the home. These programs range widely from point-of-sale rebates to CFL mailings or giveaways. Measures tend to be CFLs, fluorescent fixtures, LED lamps, LED fixtures, LED holiday lights, and lighting controls, including occupancy monitors and switches.

**Financing** Programs designed to provide or facilitate loans, credit enhancements, or interest rate reductions and buy downs. As with other programs, utility costs are included, such as the costs of any inducements for lenders (for example, loan loss reserves, interest rate buy downs, et cetera). Where participant costs are available for collection, these ideally include the total customer share, that is both principal (meaning the participant payment to purchase and install measures) and interest on that debt. Most of these programs are directed towards enhancing credit or financing for residential structures.

**Multifamily** Multifamily programs are designed to encourage the installation of energy efficient measures in common areas, units, or both, for residential structures of more than four units. These programs may be aimed at building owners or managers, tenants, or both.

**New construction** Programs that provide incentives and possibly technical services to ensure new homes are built or manufactured to energy performance standards higher than applicable code, for example, ENERGY STAR® Homes. These programs include new multifamily residences and new or replacement mobile homes.

**Prescriptive HVAC** Programs designed to encourage the distribution, sale, purchase, and proper sizing and installation of HVAC systems that are more efficient than current standards. Programs tend to support activities that focus on central air conditioners, air source heat pumps, ground source heat pumps, and ductless systems that are more efficient than current energy performance
standards, as well as climate controls and the promotion of quality installation and quality maintenance.

**Prescriptive insulation**  Programs designed to encourage the sale, purchase, and installation of insulation in residential structures, often through per square foot incentives for insulation of specific R-values versus an existing baseline. Programs may be point-of-sale rebates or rebates to insulation installation contractors.

**Prescriptive pool pump**  Programs that incentivize the installation of higher efficiency or variable speed pumps and controls, such as timers, for swimming pools.

**Prescriptive water heater**  Programs designed to encourage the distribution, sale, purchase, and installation of electric or gas water heating systems that are more efficient than current standards, including high efficiency water storage tank and tankless systems.

**Prescriptive windows**  Programs designed to encourage the sale, purchase, and installation of efficient windows in residential structures.

**Prescriptive other**  Residential programs that provide or incentivize a set of preapproved measures not included in, or distinguishable from, the other residential program categories, such as whole home direct install, HVAC, or lighting. For example, if a residential program features rebates for a large set of mixed, preapproved offerings, such as insulation, HVAC, appliances, and lighting, yet the relative contribution of each measure to program savings is unclear or no single measure accounts for a large majority of the savings, then the program should be classified simply as a “prescriptive other” program.

**Whole home audits**  Residential audit programs provide a comprehensive, stand-alone assessment of a home’s energy consumption and identification of opportunities to save energy. The scope of the audit includes the whole home, although the thoroughness and completeness of the audit may vary widely, from a modest examination and development of a simple engineering model of the physical structure to a highly detailed inspection of all spaces, testing for air leakage or exchange rates, testing for HVAC duct leakage, and highly resolved modeling of the physical structure with benchmarking to customer utility bills.

**Whole home direct install**  Direct install programs provide a set of preapproved measures that may be installed at the time of a visit to the customer premises or provided as a kit to the consumer, usually at modest or no cost to the consumer and sometimes accompanied by a rebate. Typical
measures include CFLs, low flow showerheads, faucet aerators, water heater wrap, and weather stripping. Such programs also may include a basic walk-through energy assessment or audit, but the savings are principally derived from the installation of the provided measures. Education programs that supply kits by sending them home with school children are not included in this program category as they are classified as education programs.

**Whole home retrofit**  Whole home energy upgrade or retrofit programs combine a comprehensive energy assessment or audit that identifies energy savings opportunities with whole house improvements in air sealing, insulation, and often HVAC systems and other end uses. The HVAC improvements may range from duct sealing, to a tune-up, or a full replacement of the HVAC systems. Whole home programs are designed to address a wide variety of individual measures and building systems, including but not limited to: HVAC equipment, thermostats, furnaces, boilers, heat pumps, water heaters, fans, air sealing, insulation (of the attic, walls, or basement), windows, doors, skylights, lighting, and appliances. As a result, whole home programs generally involve one or more rebates for multiple measures. Whole home programs generally come in two types, comprehensive programs that are broad in scope, and less comprehensive prescriptive programs, sometimes referred to as “bundled efficiency” programs. This category addresses all of the former and most of the latter, but it excludes direct install programs that are accounted for separately.

**Other**  Programs designed to encourage investment in energy efficiency activities in residences but are so highly aggregated and undifferentiated (such as existing homes programs that include retrofits, appliances, equipment, et cetera) that they cannot be sorted into the residential program categories that are detailed above.

**Low Income**

Low income programs are efficiency programs aimed at lower income households, based upon some types of income testing or eligibility. These programs most often take the form of a single family weatherization, but a variety of other program types are also included in this program category, for example, multifamily or affordable housing weatherization, or low income direct install programs.
Electric Energy Efficiency Program Categories

Commercial Programs

**Custom audit** Programs in which an energy assessment is performed on one or more participant commercial or industrial facilities to identify sources of potential energy waste and measures to reduce that waste.

**Custom retrocommissioning** Programs aimed at diagnosing energy consumption in a commercial facility and optimizing its operations to minimize energy waste. Such programs may include the installation of certain measures, such as occupancy monitors and switches, but program activities tend to be characterized more by tuning, coordinating, and testing the operation of existing end uses, systems, and equipment for energy efficient operation. The construction of new commercial facilities that include energy performance commissioning should be categorized as “new construction”. The de novo installation of energy management systems with accompanying sensors, monitors, and switches is regarded as a major capital investment and should be categorized under “custom other”.

**Custom other** Programs designed around the delivery of site-specific projects typically characterized by an extensive onsite energy assessment and identification and installation of multiple measures unique to that facility. These measures may vary significantly from site to site. This category is intended to capture whole building approaches to commercial sector efficiency opportunities for a wide range of building types and markets (for example, office or retail) and a wide range of measures.

**Financing** Programs designed to provide or facilitate loans, credit enhancements, or interest rate reductions and buy downs. As with other programs, utility costs are included, such as the costs of any inducements for lenders (for example, loan loss reserves, interest rate buy downs, et cetera). Where participant costs are available for collection, these ideally include the total customer share, that is, both principal (meaning the participant payment to purchase and install measures) and interest on that debt. Most of these programs are directed toward enhancing credit or financing for commercial structures.

**Government, nonprofit, MUSH** Government, nonprofit, and MUSH (municipal, university, school, and hospital) programs cover a broad swath of program types generally aimed at public and institutional facilities and include a wide range of measures. Programs that focus on specific technologies, such as HVAC and lighting, have their own commercial program categories. Examples include incentives or technical assistance to promote energy efficiency
upgrades for elementary schools, recreation halls, and homeless shelters. Street lighting is accounted for as a separate program category.

**New construction** Programs that incentivize owners or builders of new commercial facilities to design and build beyond current code or to a certain certification level, such as ENERGY STAR® or LEED®.

**Prescriptive grocery** Grocery programs are prescriptive programs aimed at supermarkets and are usually designed around indoor and outdoor lighting and refrigerated display cases.

**Prescriptive HVAC** Commercial HVAC programs encourage the sale, purchase, and installation of heating, cooling, or ventilation systems at higher efficiency than current energy performance standards, across a broad range of unit sizes and configurations.

**Prescriptive IT and office equipment** Programs aimed at improving the efficiency of office equipment, chiefly commercially available PCs, printers, monitors, networking devices, and mainframes, not rising to the scale of a server farm or floor. Programs for data centers are included in the industrial sector, under the “custom data centers” category.

**Prescriptive lighting** Commercial lighting programs incentivize the installation of higher efficiency lighting and controls. Typical measures might include T8 or T5 fluorescent lamps and fixtures, CFLs and fixtures, LEDs (for lighting displays, signs, and refrigerated lighting), metal halide and ceramic lamps and fixtures, occupancy controls, daylight dimming, and timers.

**Prescriptive performance contract or DSM bidding** Programs that incentivize or otherwise encourage energy services companies (ESCOs) and participants to perform energy efficiency projects, usually under an energy performance contract (EPC), a standard offer, or another arrangement that involves ESCOs or customers offering a quantity of energy savings in response to a competitive solicitation process with compensation linked to achieved savings.

**Prescriptive other** Prescriptive programs that encourage the purchase and installation of some or all of a specified set of preapproved measures besides those covered in other measure-specific prescriptive programs, such as HVAC and lighting.

**Small commercial custom** Custom programs applied to small commercial facilities. See the “custom” commercial categories for additional detail.

**Small commercial prescriptive** Prescriptive programs applied to small commercial facilities. See the “prescriptive” commercial categories for
additional detail. Such programs may range from a walk-through audit and direct installation of a few preapproved measures to a fuller audit and a fuller package of measures. Audit only programs have their own category.

**Street lighting**  Street lighting programs include incentives or technical support for the installation of higher efficiency street lighting and traffic lights than current baseline.

**Other** Programs not captured by any of the specific industrial or commercial categories but that are sufficiently detailed or distinct to not be treated as a General C&I program. For example, an energy efficiency program aimed specifically at the commercial subsector but is not clearly prescriptive or custom in nature might be classified as “other”.

### Industrial or Agricultural Programs

**Custom audit** Programs in which an energy assessment is performed on one or more participant industrial or agricultural facilities to identify sources of potential energy waste and measures to reduce that waste.

**Custom data centers** Data center programs are custom designed around large-scale server floors or data centers that often serve high tech, banking, or academia. Projects tend to be site specific and involve some combination of lighting, servers, networking devices, cooling chillers, and energy management systems and software. Several of these may be of experimental or proprietary design.

**Custom industrial or agricultural processes** Industrial programs that deliver custom designed projects that are characterized by onsite energy and process efficiency assessment and a site specific measure set focused on process related improvements that may include, for example, substantial changes in a manufacturing line. This category includes all energy efficiency program work at industrial or agricultural sites that is focused on process and not generic (such programs belong in the custom category) and not otherwise covered by the single measure prescriptive programs, such as lighting, HVAC, and water heaters.

**Custom refrigerated warehouses** Warehouse programs are typically aimed at large-scale refrigerated storage facilities and often target end uses such as lighting, climate controls, and refrigeration systems.

**Custom other** Programs designed around the delivery of site specific projects typically characterized by an extensive onsite energy assessment and identification and installation of multiple measures unique to that facility.
These measures may vary significantly from site to site. This category is intended to capture whole facility approaches to industrial or agricultural sector efficiency opportunities for a wide range of building types and markets.  

**Financing**  Programs designed to provide or facilitate loans, credit enhancements, or interest rate reductions and buy downs. As with other programs, utility costs are included, such as the costs of any inducements for lenders (for example, loan loss reserves, interest rate buy downs, et cetera). Where participant costs are available for collection, these ideally include the total customer share, that is, both principal (meaning the participant payment to purchase and install measures) and interest on that debt. Most of these programs are directed toward enhancing credit or financing for industrial or agricultural structures.  

**New construction**  Programs that incentivize owners of builders of new industrial or agricultural facilities to design and build beyond current code or to a certain certification level, such as ENERGY STAR® or LEED®.  

**Prescriptive agriculture**  Farm and orchard agricultural programs that primarily involve irrigation pumping and do not include agricultural refrigeration or processing at scale.  

**Prescriptive motors**  Motors programs usually offer a prescribed set of approved, higher efficiency motors, with industrial motors programs typically getting the largest savings from larger, high powered motors, greater than 200 horsepower.  

**Prescriptive other**  Prescriptive programs that encourage the purchase and installation of some or all of a specified set of preapproved measures besides those covered in other measure specific prescriptive programs on this list.  

**Self direct**  Industrial programs that are designed to be delivered by the participant, using funds that otherwise would have been paid as ratepayer support for all DSM programs. These programs may be referred to as “opt out” programs, among other names.  

**Other**  Programs not captured by any of the specific industrial or agricultural program categories but that are sufficiently distinct to the industrial and agricultural sector to not be treated as a C&I program, e.g. programs aimed specifically at an industrial subsector, but that are not clearly prescriptive or custom in nature.
C&I Programs

Audit  Programs in which an energy assessment is performed on one or more participant facilities to identify sources of potential energy waste and measures to reduce that waste.

Custom  Programs designed around the delivery of site-specific projects typically characterized by an extensive onsite energy assessment and identification and installation of multiple measures unique to that facility. These measures may vary significantly from site to site. This category is for programs that address both the commercial and industrial sectors and cannot be relegated to one sector or another for lack of information on participation or savings.

Mixed offerings  Programs that cannot be classified under any of the specific commercial or industrial program categories and that span a large variety of offerings aimed at both the commercial and industrial sectors.

New construction  Programs that incentivize owners or builders of new commercial or industrial facilities to design and build beyond current code or to a certain certification level, such as ENERGY STAR® or LEED®. This category should be used sparingly for those programs that cannot be identified with either the commercial or industrial sector on the basis of information available about participation or the sources of savings.

Prescriptive  Prescriptive programs that encourage the purchase and installation of some or all of a specified set of preapproved industrial or commercial measures but which cannot be differentiated by sector based upon the description of the participants or the nature or source of savings.

Self direct  Generally large commercial and industrial programs that are designed and delivered by the participant, using funds that otherwise would have been paid as ratepayer support for all DSM programs. This category is to be used for self direct or opt out programs that address both large commercial and industrial entities but that cannot be differentiated between these sectors because the nature and source of the savings is not available or is also too highly aggregated.

Other  Programs not captured by any of the specific industrial or commercial categories and are sufficiently distinct to the industrial and commercial sectors but cannot be differentiated by individual sector.
Cross Sector

Codes and standards  In codes and standards programs, the program administrator may engage in a variety of activities designed to advance the adoption, application or compliance level of building codes and end use energy performance standards. Examples might include advocacy at the state or federal level for higher standards for HVAC equipment; training of architects, engineers, builders, and developers on compliance; and training of building inspectors in ensuring the codes are met.

Market transformation  Programs that encourage a reduction in market barriers resulting from a market intervention, as evidenced by a set of market effects that is likely to last after the intervention has been withdrawn, reduced, or changed. Market transformation programs are gauged by their market effects, for example increased awareness of energy efficient technologies among customers and suppliers, reduced prices for more efficient models, increased availability of more efficient models, and ultimately, increased market share for energy efficient goods, services, and design practices. Example programs might include upstream incentives to manufacturers to make more efficient goods more commercially available and point-of-sale or installation incentives for emerging technologies that are not yet cost-effective. Workforce training and development programs are covered by a separate category. Upstream incentives for commercially available goods are sorted into the program categories for those goods, for example, consumer electronics or HVAC.

Marketing, education, and outreach  Includes most standalone marketing, education, and outreach programs, e.g. statewide marketing, outreach, and brand development. This category also covers in-school energy and water efficiency programs, including those that supply school children with kits of prescriptive measures such as CFLs and low flow showerheads for installation at home.

Multisector rebates  Multisector rebate programs include those providing incentives for commercially available end use goods for multiple sectors, such as PCs, or HVAC.

Planning, evaluation, other program support  These programs are separate from marketing, education, and outreach programs and include the range of activities not otherwise accounted for in program costs, but that are needed for planning and designing a portfolio of programs and for otherwise complying with regulatory requirements for DSM activities outside of program implementation. These activities generally are focused on the front and back
end of program cycles, in assessing prospective programs; designing programs and portfolios; assessing the cost-effectiveness of measures, programs, and portfolios; and arranging for, directing, or delivering reports and evaluations of the process and impacts of those programs where those costs are not captured in program costs.

**Research** These programs are aimed generally at helping the program administrator identify new opportunities for energy savings, for example, research on emerging technologies or conservation strategies. Research conducted on new program types or the inclusion of new, commercially available measures in an existing program are accounted for separately under cross cutting program support.

**Shading and cool roofs** Shading and reflective programs include programs designed to lessen heating and cooling loads through changes to the exterior of a structure, such as tree plantings to shade walls and windows, window screens, and cool roofs. These programs are not necessarily specific to a sector.

**Voltage reduction transformers** Programs that support investments in distribution system efficiency or enhance distribution system operations by reducing losses. The most common form of these programs involve the installation and use of conservation voltage regulation or reduction or optimization systems and practices that control distribution feeder voltage so that utilization devices operate at their peak efficiency, which is usually at a level near the lower bounds of their utilization or nameplate voltages. Other measures may include installation of higher efficiency transformers. These programs generally are not targeted to specific end users but typically involve changes made by the electricity distribution utility.

**Workforce development** Workforce training and development programs are a distinct category of market transformation program designed to provide the underlying skills and labor base for deployment of energy efficiency measures.

**Other** This category is intended to capture all programs that cannot be allocated to a specific sector, or are multisectoral, and cannot be allocated to a specific program type.
## Appendix B List of US and Canadian Electric Energy Efficiency Program Category Expenditures

**Figure B-1** US Electric Energy Efficiency Program Category Expenditures (in USD)

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<th>2017 EXPENDITURES</th>
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## Canadian Electric Energy Efficiency Program Category Expenditures (in USD and CAD)

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<th>2017 EXPENDITURES CAD</th>
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</tbody>
</table>
Appendix C Electric Demand Response Program Expenditures

In 2013, CEE modified the demand response program categories to align with those used by FERC. FERC defines several demand response program types and groups them into two major categories:

- Incentive-based programs, which tend to involve incentives for contracting with utilities to curtail load when necessary
- Time-based programs, which generally employ graduated pricing schemes that incent customers to reduce load during system peaks

US Electric Demand Response Program Category Expenditures

Over half of 2017 demand response program expenditures went to incentive-based programs, as shown in Figure C-1 below. Of those expenditures, just under half, 44 percent, went to direct load control programs, followed by interruptible load and “other” incentive-based programs, each at 25 percent, five percent to load as a capacity resource, and the final one percent to emergency demand response (See Figure C-2). Relative rankings within incentive-based program are similar to last year’s, with the exception that no expenditures were reported for programs in the demand bidding and buyback category. Most investment flowed to direct load control programs, consistent with the previous two years of data, and spending on interruptible load programs remained stable. For a second year in a row, the share of expenditures reported as “other” incentive-based programs increased, up from 10 percent in 2015 and 20 percent of spending in 2016.

Five percent of demand response expenditures went to time-based programs, an increase of three percent over last year’s results. Of this spending, 75 percent was allocated to peak time rebate programs, a sizable increase over 2016, 13 percent to real time pricing, and 12 percent to critical peak pricing. In 2017, no programs were reported in the time of use category, down from 19 percent in 2016.
Canadian Electric Demand Response Program Category Expenditures

In 2017, several Canadian program administrators reported running demand response programs. Of those that were able to be broken out according to the high-level FERC categories, all were reported as incentive-based programs, with about 20 percent reported as interruptible load control and the remaining 80 percent reported as emergency demand response. No time-based programs were reported.